

## Appendix A: Self-assessment form

This self-assessment form should be completed by the complaints officer and it must be reviewed and approved by the landlord's governing body at least annually.

Once approved, landlords must publish the self-assessment as part of the annual complaints performance and service improvement report on their website. The governing body's response to the report must be published alongside this.

Landlords are required to complete the self-assessment in full and support all statements with evidence, with additional commentary as necessary.

We recognise that there may be a small number of circumstances where landlords are unable to meet the requirements, for example, if they do not have a website. In these circumstances, we expect landlords to deliver the intentions of the Code in an alternative way, for example by publishing information in a public area so that it is easily accessible.

## Section 1: Definition of a complaint

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
1.2	A complaint must be defined as: <i>'an expression of dissatisfaction, however made, about the standard of service, actions or lack of action by the landlord, its own staff, or those acting on its behalf, affecting a resident or group of residents.'</i>	Yes	This statement was added to the THA Complaints and Compliments Policy and approved by Board 31.10.22	Complaints policy updated and full training given to all staff. On-going refresher training is being provided
1.3	A resident does not have to use the word 'complaint' for it to be treated as such. Whenever a resident expresses dissatisfaction landlords must give them the choice to make complaint. A complaint that is submitted via a third party or representative must be handled in line with the landlord's complaints policy.	Yes	All employees received Positive Complaints Handling training in 2023/24 which included not requiring the use of the word 'complaint'. Refresher training is being provided	All new employees receive training in complaints as part of their induction
1.4	Landlords must recognise the difference between a service request and a complaint. This must be set out in their complaints policy. A service request is a request from a resident to the landlord requiring action to be taken to put something right. Service requests are not complaints, but must be recorded, monitored and reviewed regularly.	Yes	All employees received Positive Complaints Handling training in 23/24 where this part of the code was discussed. Refresher training is being provided	Service requests are logged in addition to complaints and used to identify further training.
1.5	A complaint must be raised when the resident expresses dissatisfaction with the response to their service request, even if the handling of the service request remains ongoing. Landlords	Yes	Whilst this is communicated to the tenant, it will also be included in the next iteration of the tenant survey for clarity	Tenants are all provided with information on how to make complaints. Trinity continue to rectify issues alongside investigating a complaint

	must not stop their efforts to address the service request if the resident complains.			
1.6	An expression of dissatisfaction with services made through a survey is not defined as a complaint, though wherever possible, the person completing the survey should be made aware of how they can pursue a complaint if they wish to. Where landlords ask for wider feedback about their services, they also must provide details of how residents can complain.	Yes	This is logged on the THA Complaints and Compliments Register.	All tenants their appointees and advocates receive information on how to make a complaint. These details are available on our website and tenants are informed at sign-up.

## Section 2: Exclusions

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
2.1	Landlords must accept a complaint unless there is a valid reason not to do so. If landlords decide not to accept a complaint they must be able to evidence their reasoning. Each complaint must be considered on its own merits	Yes	Currently THA would accept all complaints due to the cohort of tenants we support.	Many of our tenants suffer from communication difficulties and so it is rare we would not accept a complaint as part of our support. All complaints are investigated fully and any complaint not upheld Trinity provide reasonings for this decision
2.2	<p>A complaints policy must set out the circumstances in which a matter will not be considered as a complaint or escalated, and these circumstances must be fair and reasonable to residents. Acceptable exclusions include:</p> <ul style="list-style-type: none"> <li>The issue giving rise to the complaint occurred over twelve months ago.</li> <li>Legal proceedings have started. This is defined as details of the claim, such as the Claim Form and Particulars of Claim, having been filed at court.</li> <li>Matters that have previously been considered under the complaints policy.</li> </ul>	No	Updates to the policy reviewed by Board in December 2024 now include these terms	All complaints are investigated fully and any complaint not upheld Trinity provide reasonings for this decision
2.3	Landlords must accept complaints referred to them within 12 months of the issue occurring or the resident becoming aware of the issue, unless they are excluded on other grounds.	Yes	All complaints are considered when made by a tenant their advocate or appointee.	All complaints are investigated fully and any complaint not upheld Trinity provide reasonings for this decision

	Landlords must consider whether to apply discretion to accept complaints made outside this time limit where there are good reasons to do so.			
2.4	If a landlord decides not to accept a complaint, an explanation must be provided to the resident setting out the reasons why the matter is not suitable for the complaints process and the right to take that decision to the Ombudsman. If the Ombudsman does not agree that the exclusion has been fairly applied, the Ombudsman may tell the landlord to take on the complaint.	Yes	All decisions are communicated to the tenant in writing or by accessible communication depending on their needs	All responses to complaints where upheld or not include details on how they can escalate their complaint to the ombudsman
2.5	Landlords must not take a blanket approach to excluding complaints; they must consider the individual circumstances of each complaint.	Yes	This is covered within our EDI policy, as we take each complaint on its own merits	

### Section 3: Accessibility and Awareness

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
3.1	Landlords must make it easy for residents to complain by providing different channels through which they can make a complaint. Landlords must consider their duties under the Equality Act 2010 and anticipate the needs and reasonable adjustments of residents who may need to access the complaints process.	Yes	It is made clear in the THA Complaints and Compliments Policy that complaints may be made verbally, in person, by telephone or in writing (including email).	We understand that we may more often than not be dealing with a representative of the resident, we have tailored our complaints process and communication methods where appropriate.
3.2	Residents must be able to raise their complaints in any way and with any member of staff. All staff must be aware of the complaints process and be able to pass details of the complaint to the appropriate person within the landlord.	Yes	All staff have received the Positive Complaints Handling training and Complaints Dispute Resolution training	New employees complete this training as part of their induction. This training is re-done annually as a refresher
3.3	High volumes of complaints must not be seen as a negative, as they can be indicative of a well-publicised and accessible complaints process. Low complaint volumes are potentially a sign that residents are unable to complain.	Yes	This is included within the training given to staff and staff are encouraged to view complaints as a mechanism for improving the service provided by THA	
3.4	Landlords must make their complaint policy available in a clear and accessible format for all residents. This will detail the two stage process, what will happen at each stage, and the timeframes for responding. The policy must also be published on the landlord's website.	Yes	This is published on our website and distributed to tenants at sign up. An easy read version is available	Other accessible formats are available to tenants where needs have been recorded or can be requested, A flowchart of the stages involved is included in the THA Complaints & Compliments Policy and forwarded to our tenants.

3.5	The policy must explain how the landlord will publicise details of the complaints policy, including information about the Ombudsman and this Code.	Yes	Detailed within the complaints policy	
3.6	Landlords must give residents the opportunity to have a representative deal with their complaint on their behalf, and to be represented or accompanied at any meeting with the landlord.	Yes	All tenants have the opportunity to appoint an advocate or appointee to represent them.	Consent is gained at sign up and regularly reviewed for third parties to assist in ensuring the tenants have a voice.
3.7	Landlords must provide residents with information on their right to access the Ombudsman service and how the individual can engage with the Ombudsman about their complaint.	Yes	Provided on sign up. Also available on the THA website.	All complaint responses include details on how residents can escalate their complaint to the ombudsman

## Section 4: Complaint Handling Staff

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
4.1	Landlords must have a person or team assigned to take responsibility for complaint handling, including liaison with the Ombudsman and ensuring complaints are reported to the governing body (or equivalent). This Code will refer to that person or team as the 'complaints officer'. This role may be in addition to other duties.	Yes	Described within the THA Complaints & Compliments Policy	
4.2	The complaints officer must have access to staff at all levels to facilitate the prompt resolution of complaints. They must also have the authority and autonomy to act to resolve disputes promptly and fairly.	Yes	The complaints handler has received the Positive Complaints Handling training and Complaints Dispute Resolution training	Complaints handlers have autonomy to resolve disputes
4.3	Landlords are expected to prioritise complaint handling and a culture of learning from complaints. All relevant staff must be suitably trained in the importance of complaint handling. It is important that complaints are seen as a core service and must be resourced to handle complaints effectively	Yes	The complaints handlers have received training in Positive Complaints Handling and dispute resolution. Complaints are monitored and reported to the Chief Executive and Board	There is more than one allocated complaint handler within the business to ensure that all complaints are heard impartially. All staff will continue to receive further on-going training both in person and online. to include support from the wider Change Group

## Section 5: The Complaint Handling Process

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
5.1	Landlords must have a single policy in place for dealing with complaints covered by this Code. Residents must not be treated differently if they complain.	Yes	Described within the THA Complaints & Compliments Policy	
5.2	The early and local resolution of issues between landlords and residents is key to effective complaint handling. It is not appropriate to have extra named stages (such as 'stage 0' or 'informal complaint') as this causes unnecessary confusion.	Yes	THA operates a two-stage policy as defined within the complaints policy.	All complaints are dealt with formally to capture the resolution and lessons learned.
5.3	A process with more than two stages is not acceptable under any circumstances as this will make the complaint process unduly long and delay access to the Ombudsman.	Yes	Described within the THA Complaints & Compliments Policy	
5.4	Where a landlord's complaint response is handled by a third party (e.g. a contractor or independent adjudicator) at any stage, it must form part of the two stage complaints process set out in this Code. Residents must not be expected to go through two complaints processes.	Yes	All complaints are dealt with in house, THA do not use any other outside agency.	

5.5	Landlords are responsible for ensuring that any third parties handle complaints in line with the Code.	Yes	All complaints are dealt with in house, THA do not use any other outside agency.	
5.6	When a complaint is logged at Stage 1 or escalated to Stage 2, landlords must set out their understanding of the complaint and the outcomes the resident is seeking. The Code will refer to this as “the complaint definition”. If any aspect of the complaint is unclear, the resident must be asked for clarification.	Yes	All complaints are responded to in writing setting out the definition of the complaint, the resolution requested by the tenant and the decision of THA	
5.7	When a complaint is acknowledged at either stage, landlords must be clear which aspects of the complaint they are, and are not, responsible for and clarify any areas where this is not clear.	Yes	All complaints are responded to in writing setting out the definition of the complaint, the resolution requested by the tenant and the decision of THA	
5.8	At each stage of the complaints process, complaint handlers must: <ul style="list-style-type: none"> <li>a. deal with complaints on their merits, act independently, and have an open mind;</li> <li>b. give the resident a fair chance to set out their position;</li> <li>c. take measures to address any actual or perceived conflict of interest; and</li> <li>d. consider all relevant information and evidence carefully.</li> </ul>	Yes	The complaints handlers have received training in Positive Complaints Handling and dispute resolution. Complaints are monitored and reported to the Chief Executive and Board	There is more than one allocated complaint handler within the business to ensure that all complaints are heard impartially.
5.9	Where a response to a complaint will fall outside the timescales set out in this Code, the landlord must agree with the	Yes	Defined within the THA complaints policy	Where Trinity are unable to meet a deadline, this is communicated to the complainant and a request for an extension is sought for

	resident suitable intervals for keeping them informed about their complaint.			
5.10	Landlords must make reasonable adjustments for residents where appropriate under the Equality Act 2010. Landlords must keep a record of any reasonable adjustments agreed, as well as a record of any disabilities a resident has disclosed. Any agreed reasonable adjustments must be kept under active review.	Yes	THA is committed to the Equality Act 2010 and all policies and procedures are able to be adjusted to meet individual needs. All employees have received training in Equality, Diversity and Inclusion as part of their mandatory training	All disabilities are recorded as part of the initial sign up and updated annually
5.11	Landlords must not refuse to escalate a complaint through all stages of the complaints procedure unless it has valid reasons to do so. Landlords must clearly set out these reasons, and they must comply with the provisions set out in section 2 of this Code.	Yes	THA do not refuse to escalate through stages of the complaints procedure	
5.12	A full record must be kept of the complaint, and the outcomes at each stage. This must include the original complaint and the date received, all correspondence with the resident, correspondence with other parties, and any relevant supporting documentation such as reports or surveys.	Yes	A full record is maintained in the Complaints Register with all information stored against a complaint reference number.	All correspondence is recorded on our CRM system
5.13	Landlords must have processes in place to ensure a complaint can be remedied at any stage of its complaints process. Landlords must ensure appropriate remedies can be provided at any stage of the complaints process without the need for escalation.	Yes	Defined within the complaints policy.	Early resolution is encouraged with staff to resolve complaints swiftly and fairly.

5.14	Landlords must have policies and procedures in place for managing unacceptable behaviour from residents and/or their representatives. Landlords must be able to evidence reasons for putting any restrictions in place and must keep restrictions under regular review.	Yes	Defined within the THA's Anti Social behaviour policy	
5.15	Any restrictions placed on contact due to unacceptable behaviour must be proportionate and demonstrate regard for the provisions of the Equality Act 2010.	Yes	No restrictions on contact are made without approval of the senior management team	

## Section 6: Complaints Stages

### Stage 1

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
6.1	Landlords must have processes in place to consider which complaints can be responded to as early as possible, and which require further investigation. Landlords must consider factors such as the complexity of the complaint and whether the resident is vulnerable or at risk. Most stage 1 complaints can be resolved promptly, and an explanation, apology or resolution provided to the resident.	Yes	Complaint complexity is reviewed by the complaint handler and a senior manager as part of the complaints process.	Early resolution is preferred to minimise the stress on any tenant
6.2	Complaints must be acknowledged, defined and logged at stage 1 of the complaints procedure <b><u>within five working days of the complaint being received.</u></b>	Yes	As defined within the complaints policy	
6.3	Landlords must issue a full response to stage 1 complaints <b><u>within 10 working days</u></b> of the complaint being acknowledged.	Yes	As defined within the complaints policy	
6.4	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident of the expected timescale for response. Any extension must be no more than 10 working days without good reason, and the reason(s) must be clearly explained to the resident.	Yes	As defined within the complaints policy	All extensions required are communicated and agreed with the complainant

6.5	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes	Tenants are provided with the Ombudsmans details at all stages of the complaint	
6.6	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes	All actions are tracked on the complaints register but the complaint is not closed until all are complete. Tenant is updated at every point of the complaint.	
6.7	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes	All complaints details each point a complainant has raised and provide a detailed response to each point.	
6.8	Where residents raise additional complaints during the investigation, these must be incorporated into the stage 1 response if they are related and the stage 1 response has not been issued. Where the stage 1 response has been issued, the new issues are unrelated to the issues already being investigated or it would unreasonably delay the response, the new issues must be logged as a new complaint.	Yes	Where additional issues are raised during a Stage 1 investigation, Trinity Housing Association follows the approach set out within its Complaints and Compliments Policy, whereby the Complaints Handler determines whether the issues are related to the original complaint and can reasonably be investigated within the same response. Where they are related and would not cause unreasonable delay, they are incorporated into the existing Stage 1 response. Where issues are unrelated or would delay the response, they are logged separately as a new complaint and progressed in line with the	

			two-stage complaints process. This ensures clarity for residents while maintaining compliance with response timescales.	
6.9	Landlords must confirm the following in writing to the resident at the completion of stage 1 in clear, plain language: <ul style="list-style-type: none"> <li>a. the complaint stage;</li> <li>b. the complaint definition;</li> <li>c. the decision on the complaint;</li> <li>d. the reasons for any decisions made;</li> <li>e. the details of any remedy offered to put things right;</li> <li>f. details of any outstanding actions; and</li> <li>g. details of how to escalate the matter to stage 2 if the individual is not satisfied with the response.</li> </ul>	Yes	As defined within the updated complaints policy.	

## Stage 2

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
6.10	If all or part of the complaint is not resolved to the resident's satisfaction at stage 1, it must be progressed to stage 2 of the landlord's procedure. Stage 2 is the landlord's final response.	Yes	As defined within the policy, THA operates a two-stage complaint process	
6.11	Requests for stage 2 must be acknowledged, defined and logged at stage 2 of the complaints procedure within five working days of the escalation request being received.	Yes	As defined within the policy	
6.12	Residents must not be required to explain their reasons for requesting a stage 2 consideration. Landlords are	Yes	Given our vulnerable cohort further clarification can also be sought from supporting agencies	

	expected to make reasonable efforts to understand why a resident remains unhappy as part of its stage 2 response.		to understand why the tenant remains unhappy.	
6.13	The person considering the complaint at stage 2 must not be the same person that considered the complaint at stage 1.	Yes	The complaint handler at stage 2 is part of the senior management team	
6.14	Landlords must issue a final response to the stage 2 <b>within 20 working days</b> of the complaint being acknowledged.	Yes	As per the complaints policy	
6.15	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident of the expected timescale for response. Any extension must be no more than 20 working days without good reason, and the reason(s) must be clearly explained to the resident.	Yes	As per the complaints policy.	
6.16	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes	The Ombudsmans details are provided at all stages of the complaint process.	
6.17	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes	All actions are tracked on the complaints register but the complaint is not closed until all are complete. Tenant is updated at every point of the complaint.	
6.18	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes	At Stage 2, Trinity Housing Association ensures that all elements of the original complaint definition and any outstanding issues from Stage 1 are fully addressed. Responses clearly set	

			<p>out the decision reached, the reasons for those decisions, and reference relevant policy provisions, procedures, and good practice where appropriate, as required by the Complaints and Compliments Policy. Stage 2 responses are issued by a senior manager independent of the Stage 1 investigation to provide appropriate oversight and assurance.</p>	
6.19	<p>Landlords must confirm the following in writing to the resident at the completion of stage 2 in clear, plain language:</p> <ul style="list-style-type: none"> <li>a. the complaint stage;</li> <li>b. the complaint definition;</li> <li>c. the decision on the complaint;</li> <li>d. the reasons for any decisions made;</li> <li>e. the details of any remedy offered to put things right;</li> <li>f. details of any outstanding actions; and</li> <li>g. details of how to escalate the matter to the Ombudsman Service if the individual remains dissatisfied.</li> </ul>	Yes	<p>Points a – g are provided in all Stage 2 complaint responses. The Ombudsmans details are provided at all stages of the complaint process.</p>	
6.20	<p>Stage 2 is the landlord’s final response and must involve all suitable staff members needed to issue such a response.</p>	Yes	<p>Stage 2 represents Trinity Housing Association’s final response and is led by a senior member of staff, typically within the Senior Management Team, who has not been involved in the Stage 1 investigation. The Complaints Handler coordinates</p>	

			input from relevant officers and managers as required to ensure that the response is informed by all appropriate operational knowledge and evidence before a final decision is issued.	
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## Section 7: Putting things right

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
7.1	<p>Where something has gone wrong a landlord must acknowledge this and set out the actions it has already taken, or intends to take, to put things right. These can include:</p> <ul style="list-style-type: none"> <li>• Apologising;</li> <li>• Acknowledging where things have gone wrong;</li> <li>• Providing an explanation, assistance or reasons;</li> <li>• Taking action if there has been delay;</li> <li>• Reconsidering or changing a decision;</li> <li>• Amending a record or adding a correction or addendum;</li> <li>• Providing a financial remedy;</li> <li>• Changing policies, procedures or practices.</li> </ul>	Yes	Trinity takes responsibility for any failings and provides full explanations for these including how we intend to rectify the issues moving forwards. Trinity uses complaints as opportunities to improve services	Trinity, where appropriate, will offer financial compensation or make amendments to rent accounts.
7.2	Any remedy offered must reflect the impact on the resident as a result of any fault identified.	Yes	Any remedy offered by Trinity Housing Association is proportionate to the impact experienced by the resident and takes account of individual circumstances, including	

			<p>vulnerability. Remedies may include apologies, service actions, explanations, practical assistance, or financial redress where appropriate, in line with the principles set out in the Complaints and Compliments Policy and the organisation's commitment to learning from complaints.</p>	
7.3	<p>The remedy offer must clearly set out what will happen and by when, in agreement with the resident where appropriate. Any remedy proposed must be followed through to completion.</p>	Yes	<p>Where a remedy is offered, Trinity Housing Association clearly explains what action will be taken and the expected timescales for completion. Actions are recorded on the complaints register and monitored by the Complaints Handler to ensure they are completed. Residents are kept informed of progress, and remedies are followed through to completion in accordance with the agreed outcome.</p>	
7.4	<p>Landlords must take account of the guidance issued by the Ombudsman when deciding on appropriate remedies.</p>	Yes	<p>When determining appropriate remedies, Trinity Housing Association has regard to guidance issued by the Housing Ombudsman, including principles of fairness, proportionality, and impact. This approach is reflected in the organisation's complaint responses and its commitment to resolving complaints in a way that restores confidence and improves services.</p>	

## Section 8: Putting things right

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
8.1	<p>Landlords must produce an annual complaints performance and service improvement report for scrutiny and challenge, which must include:</p> <ul style="list-style-type: none"> <li>a. the annual self-assessment against this Code to ensure their complaint handling policy remains in line with its requirements.</li> <li>b. a qualitative and quantitative analysis of the landlord's complaint handling performance. This must also include a summary of the types of complaints the landlord has refused to accept;</li> <li>c. any findings of non-compliance with this Code by the Ombudsman;</li> <li>d. the service improvements made as a result of the learning from complaints;</li> <li>e. any annual report about the landlord's performance from the Ombudsman; and</li> <li>f. any other relevant reports or publications produced by the Ombudsman in relation to the work of the landlord.</li> </ul>	Yes	<p>An annual report to Board is prepared along with feedback to staff and tenants, whilst reviewed by Exec and the Chief Executive</p>	
8.2	<p>The annual complaints performance and service improvement report must be reported to the landlord's governing body (or equivalent) and published on the on the section of its website relating</p>	Yes	<p>The annual complaints performance and service improvement report is presented to the governing body for review and challenge. The report,</p>	

	to complaints. The governing body's response to the report must be published alongside this.		together with the self-assessment against the Complaint Handling Code, is published on Trinity Housing Association's website within the complaints section. The governing body's formal response to the report will be published (once received) alongside it to provide transparency and accountability to residents.	
8.3	Landlords must also carry out a self-assessment following a significant restructure, merger and/or change in procedures.	Yes	Recent merger coincided with annual complaints self-assessment	
8.4	Landlords may be asked to review and update the self-assessment following an Ombudsman investigation.	Yes	Trinity Housing Association reviews and updates its self-assessment where required following any Housing Ombudsman investigation. Any learning, findings, or recommendations are reflected in policy updates, staff training, and service improvements to ensure continued compliance with the Complaint Handling Code.	
8.5	If a landlord is unable to comply with the Code due to exceptional circumstances, such as a cyber incident, they must inform the Ombudsman, provide information to residents who may be affected, and publish this on their website Landlords must provide a timescale for returning to compliance with the Code.	N/A	Not applicable. Trinity Housing Association has not been unable to comply with the Complaint Handling Code due to exceptional circumstances during the reporting period.	

## Section 9: Scrutiny & oversight: continuous learning and improvement

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
9.1	Landlords must look beyond the circumstances of the individual complaint and consider whether service improvements can be made as a result of any learning from the complaint.	Yes	An annual report to Board is prepared along with feedback to staff and tenants, whilst reviewed by Exec and the Chief Executive	
9.2	A positive complaint handling culture is integral to the effectiveness with which landlords resolve disputes. Landlords must use complaints as a source of intelligence to identify issues and introduce positive changes in service delivery.	Yes	Trinity use complaints as learning opportunities and have made changes to its processes where gaps have been identified following a complaint	
9.3	Accountability and transparency are also integral to a positive complaint handling culture. Landlords must report back on wider learning and improvements from complaints to stakeholders, such as residents' panels, staff and relevant committees.	Yes	Trinity have plans to form a Tenant forum / Customer Experience Committee in the new year	Complaints reports will be presented to the group
9.4	Landlords must appoint a suitably senior lead person as accountable for their complaint handling. This person must assess any themes or trends to identify potential systemic issues, serious risks, or policies and procedures that require revision.	Yes	This person is currently the Head of Housing however, plans are underway to utilise further resources from the Change Group and incorporate a new Complaints lead	SLA is currently in discussion
9.5	In addition to this a member of the governing body (or equivalent) must be appointed to have lead responsibility for complaints to support a positive complaint handling culture. This person is referred to as the Member Responsible for Complaints ('the MRC').	Yes	Currently this is covered by the chair of the Audit & Risk Committee (ARC) Chair before Board	
9.6	The MRC will be responsible for ensuring the governing body receives regular information on complaints that provides insight on the landlord's complaint handling performance. This person must	Yes	staff responsible for complaints have access to regular complaints performance information, including complaint volumes, outcomes, response times, and learning	

	have access to suitable information and staff to perform this role and report on their findings.		themes. This information is provided through operational reporting and the annual complaints performance and service improvement report, enabling effective oversight and assurance to the governing body.	
9.7	<p>As a minimum, the MRC and the governing body (or equivalent) must receive:</p> <ul style="list-style-type: none"> <li>a. regular updates on the volume, categories and outcomes of complaints, alongside complaint handling performance;</li> <li>b. regular reviews of issues and trends arising from complaint handling;</li> <li>c. regular updates on the outcomes of the Ombudsman's investigations and progress made in complying with orders related to severe maladministration findings; and</li> <li>d. annual complaints performance and service improvement report.</li> </ul>	Yes	These regular updates are covered in operational reporting from the executive team and an annual report is submitted to board	
9.8	<p>Landlords must have a standard objective in relation to complaint handling for all relevant employees or third parties that reflects the need to:</p> <ul style="list-style-type: none"> <li>a. have a collaborative and co-operative approach towards resolving complaints, working with colleagues across teams and departments;</li> <li>b. take collective responsibility for any shortfalls identified through complaints, rather than blaming others; and</li> <li>c. act within the professional standards for engaging with complaints as set by any relevant professional body.</li> </ul>	Yes	All staff have undergone positive complaint resolution training within the last 12 months	